



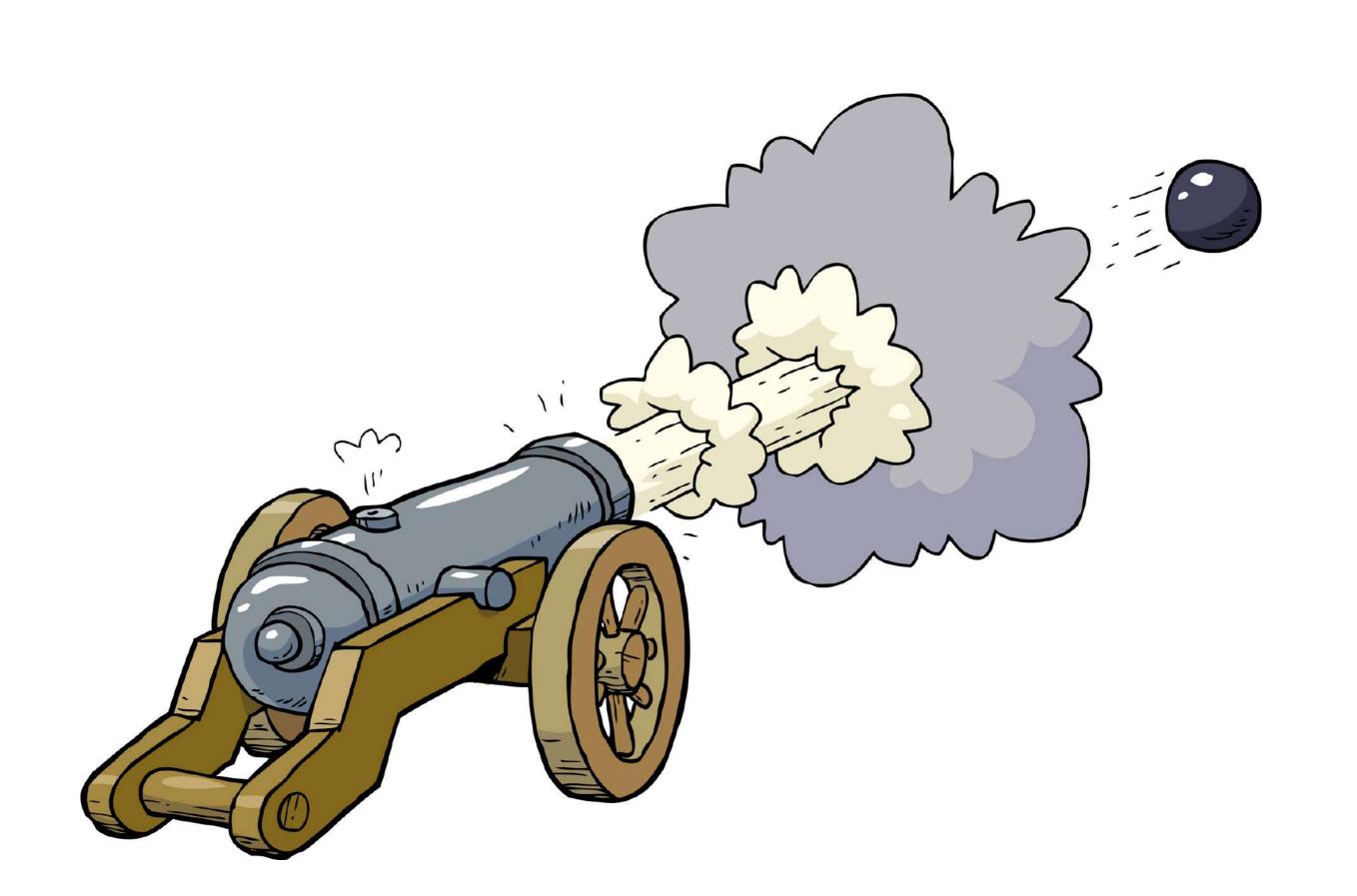
Grab an object

"It is UX!"



Innovation is Problem Solving 創新就是去解決問題

How do you shoot a cannon to its further distant?



Idea / Products

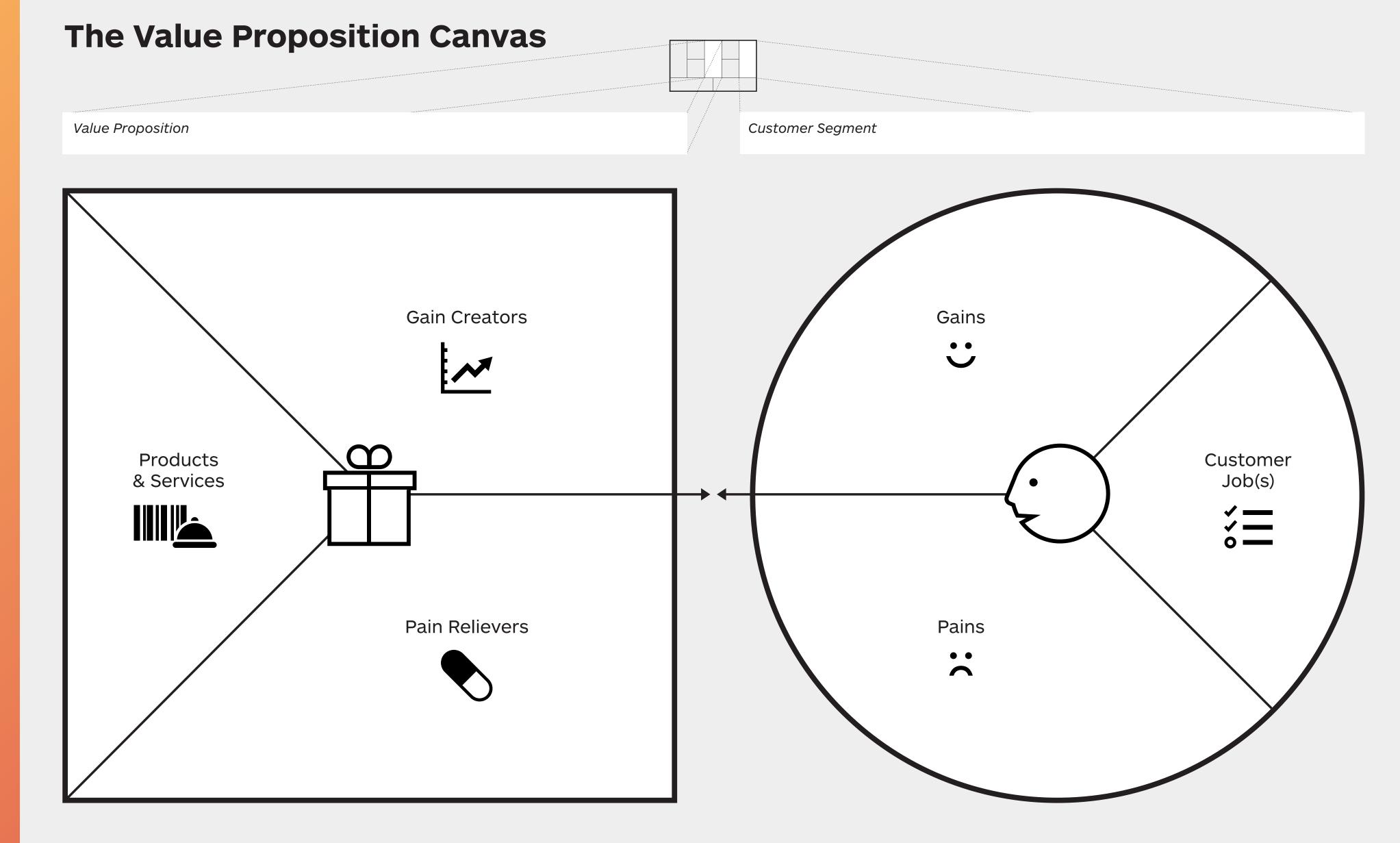
Business model

Research / Understandings

Part

Value Proposition

Canvas





Customer Jobs

Ask: Can you describe your _____ routine ?

Ask: Can you tell me your last time _____ experience?

Ask: How do you _____? Tell me more

Call restaurants for take away

Wait at the door to pickup

CUSTOMER JOBS

Takes a walk or ride to the restaurants

Takes a walk or ride to the restaurants

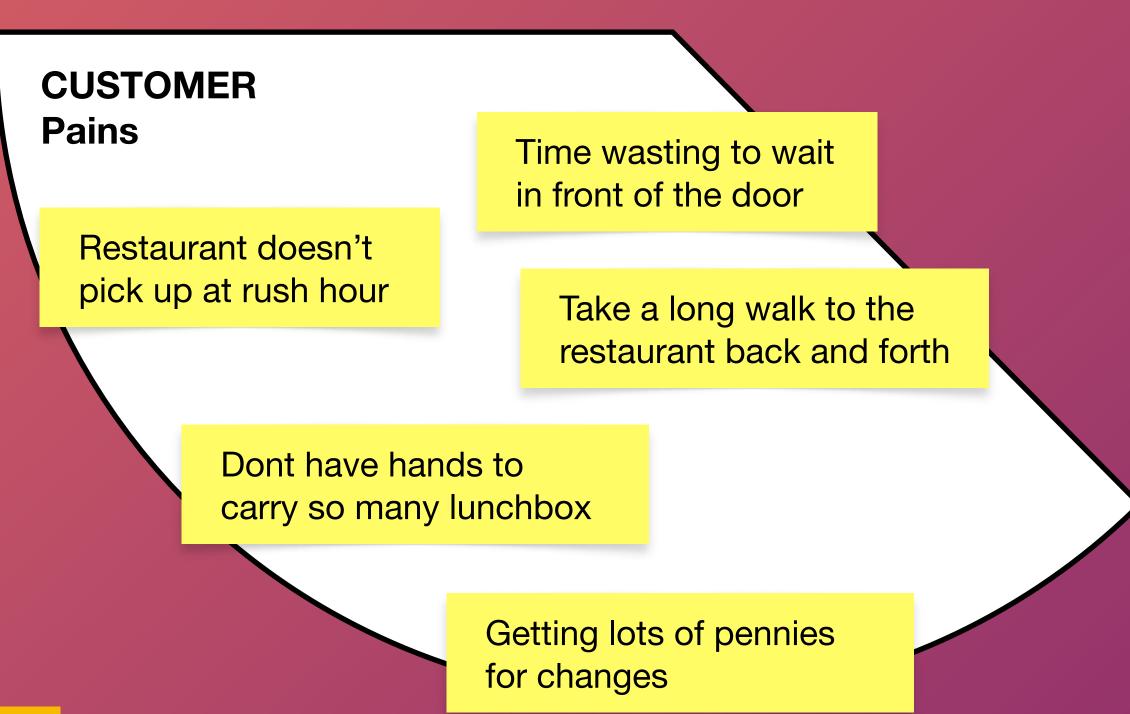
Looks for cash. Collect payme from colleague

Customer pains

Ask: What makes you hates ____ most?

Ask: Tell me the challenges you have with _____?

Ask: Any bad experiences you ever had with ______?

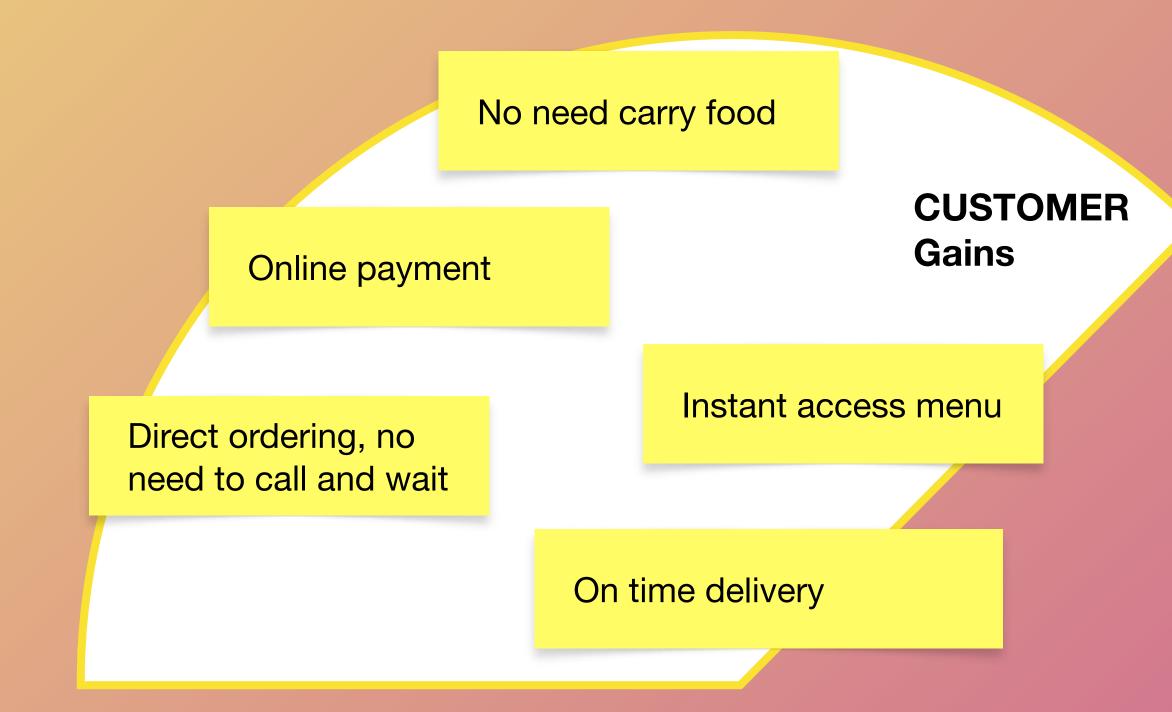


Customer Gains

Ask: What can makes better in _____ experience?

Ask: What is lacking in ____?

Ask: What is the most important for you in _____?





Ask: What can makes better in _____ experience?

Ask: What is lacking in _

Ask: What is the most important for you in

CUSTOMER Pains Time wasting to wait in front of the door Restaurant doesn't pick up at rush hour Take a long walk to the

Ask: What makes you hates_ _most ?

Customer pains

Ask: Tell me the challenges you have with

Ask: Any bad experiences you ever had with

restaurant back and forth Dont have hands to carry so many lunchbox Getting lots of pennies for changes

Online payment

Direct ordering, no

need to call and wait

Instant access menu

CUSTOMER

Gains

No need carry food

On tin

Customer Jobs

Ask: Can you describe your _____ _ routine ?

Ask: Can you tell me your last time _ experience?

> Ask: How do you ____ ? Tell me more

Call restaurants for take away

CUSTOMER

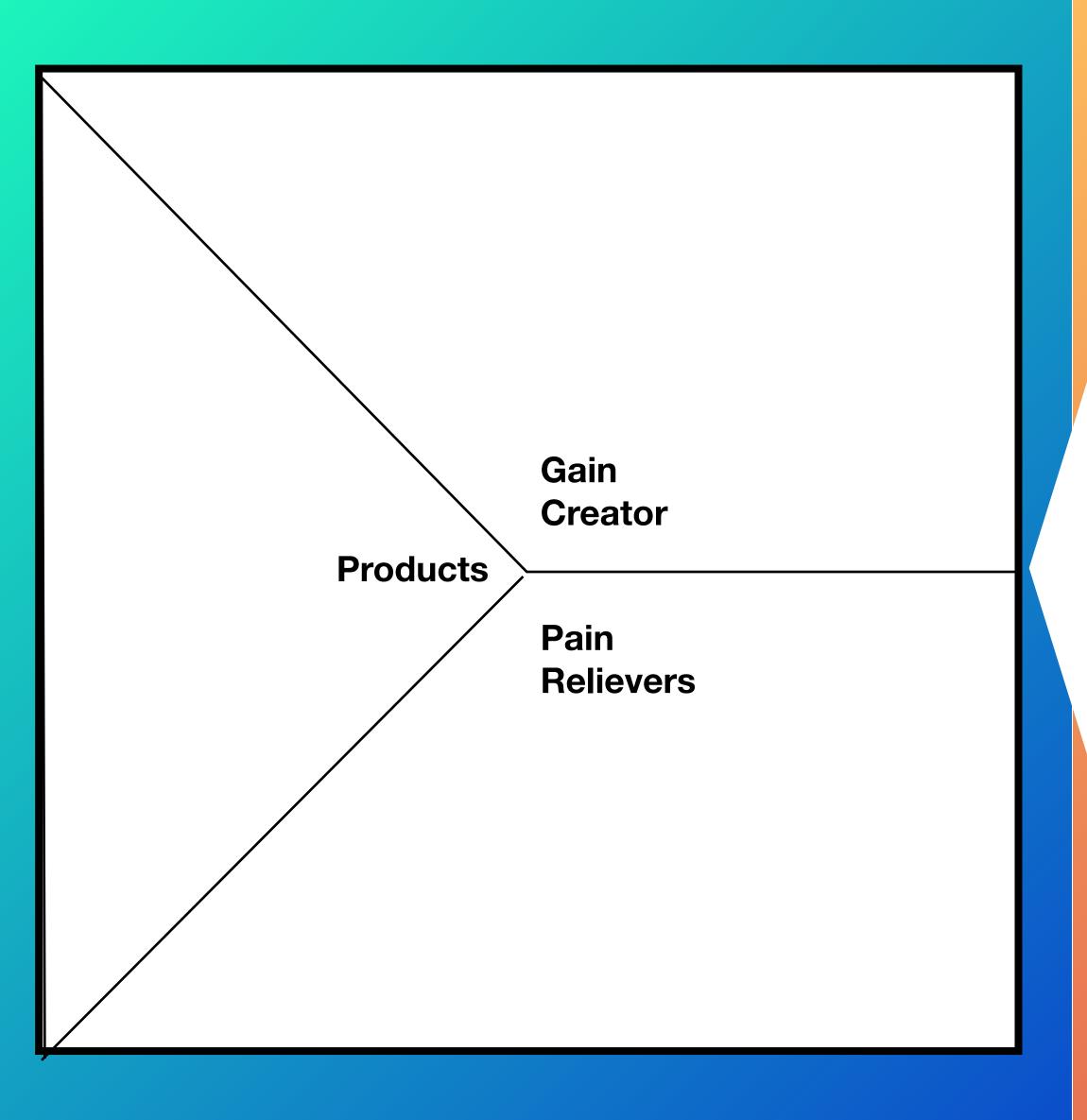
JOBS

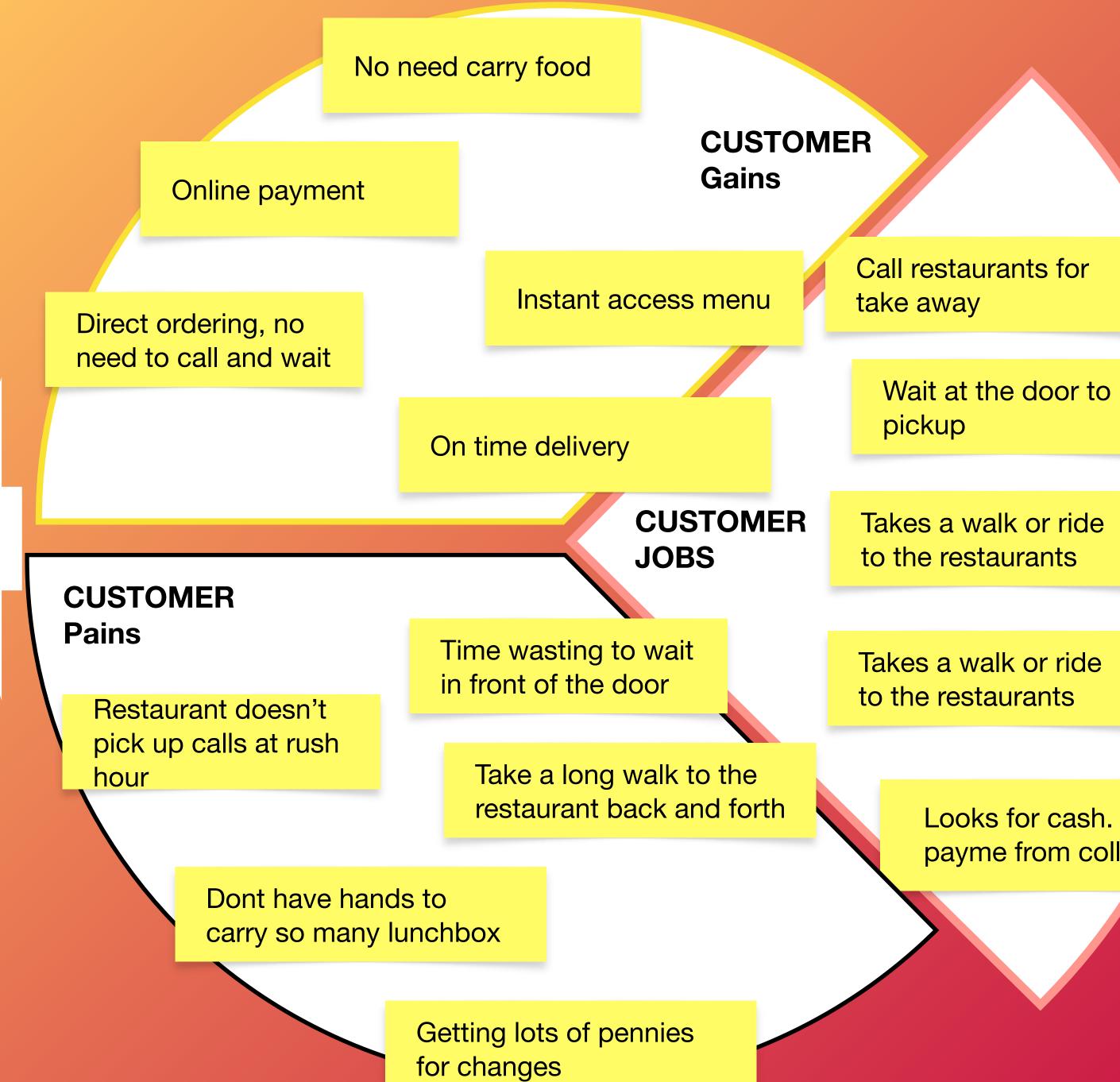
Wait at the doo pickup

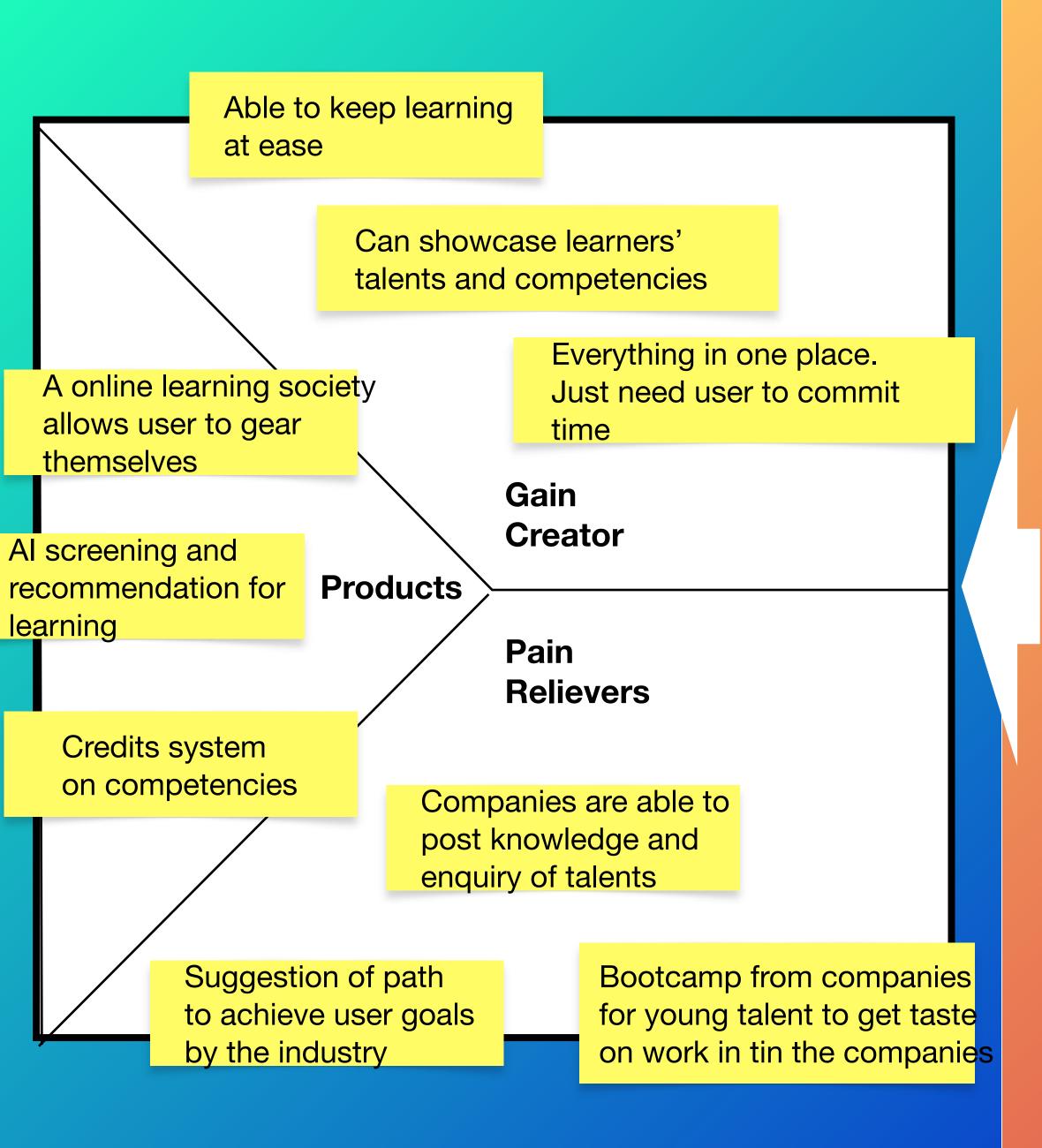
Takes a walk or ride to the restaurants

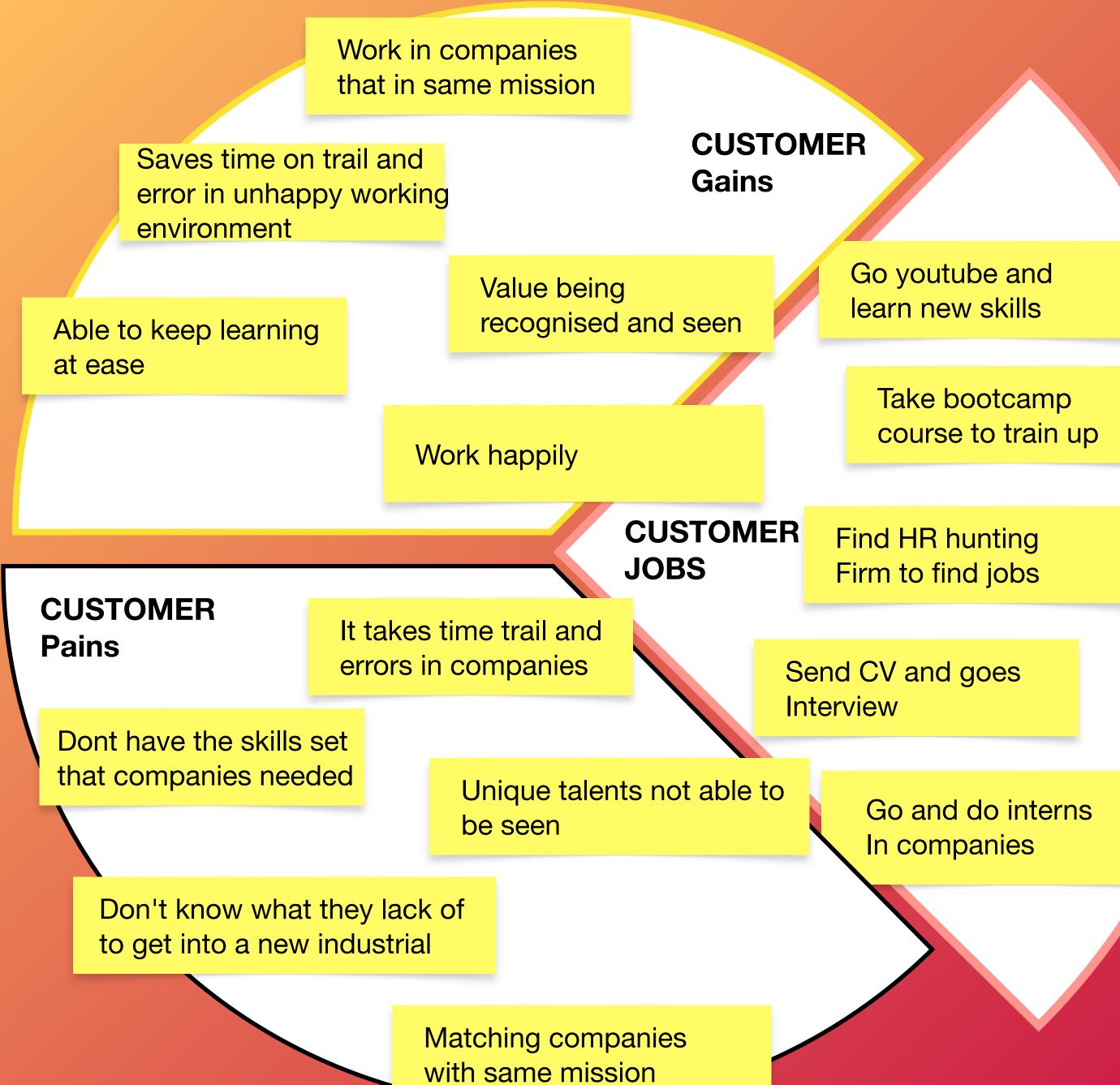
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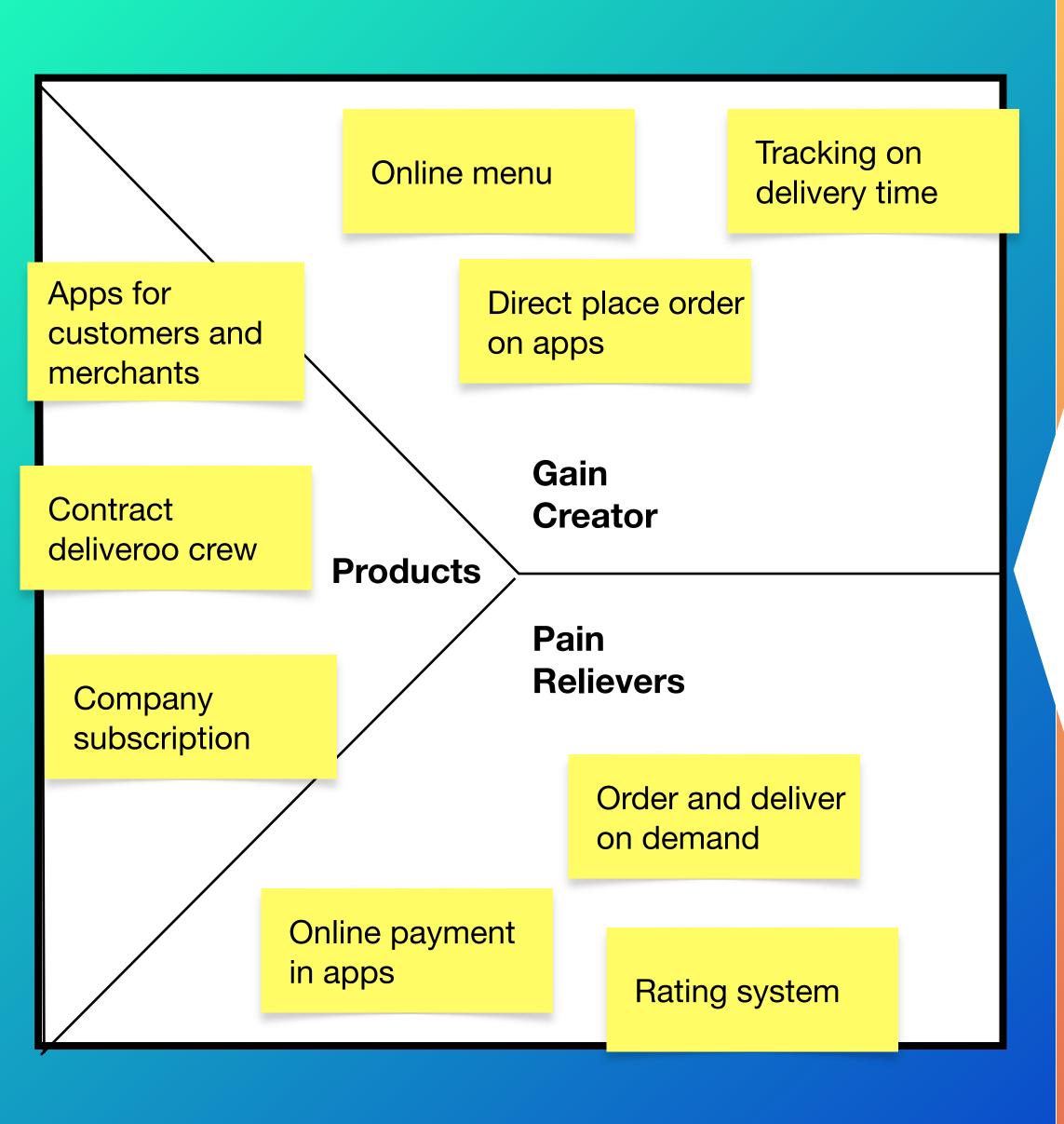
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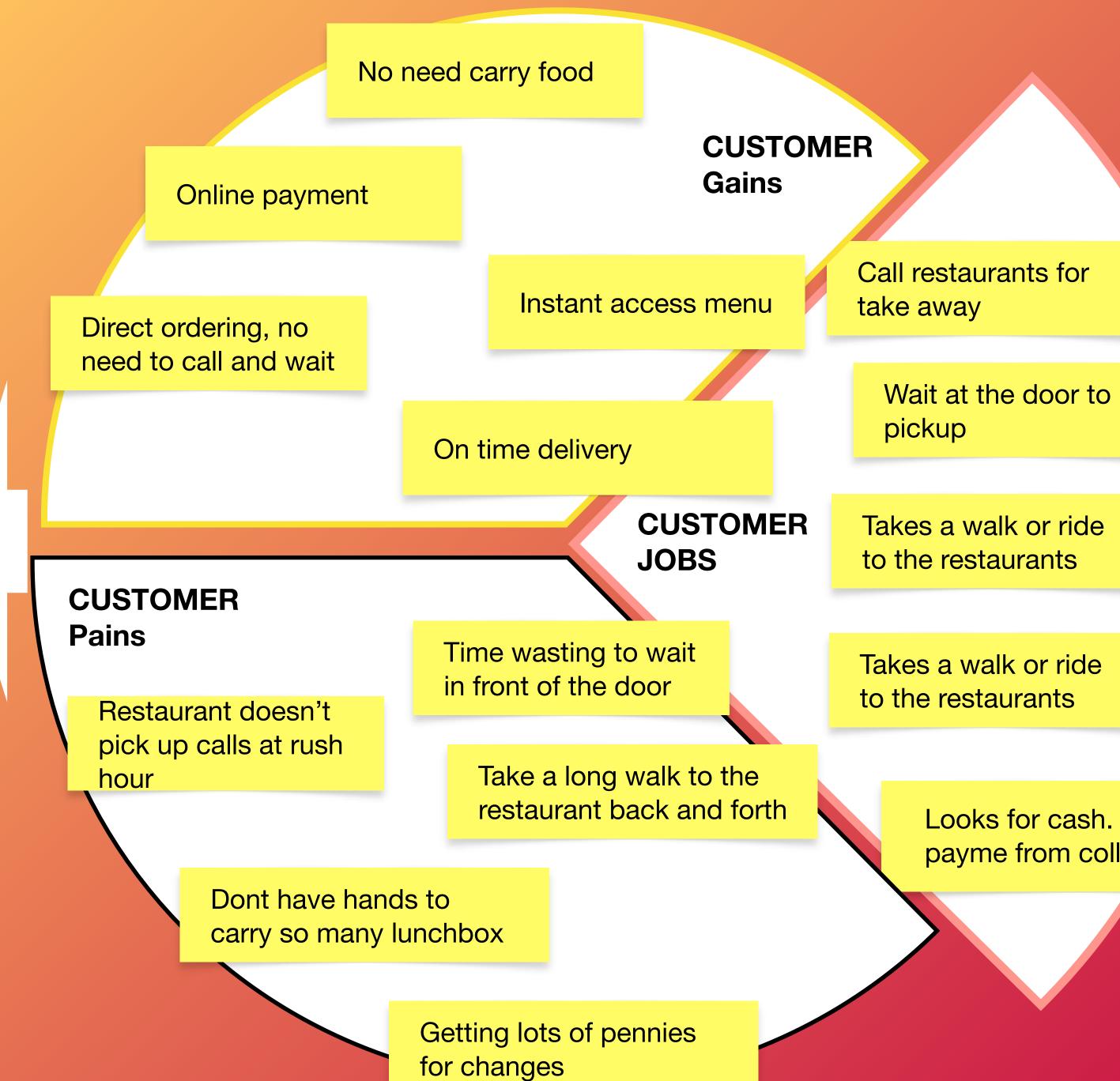










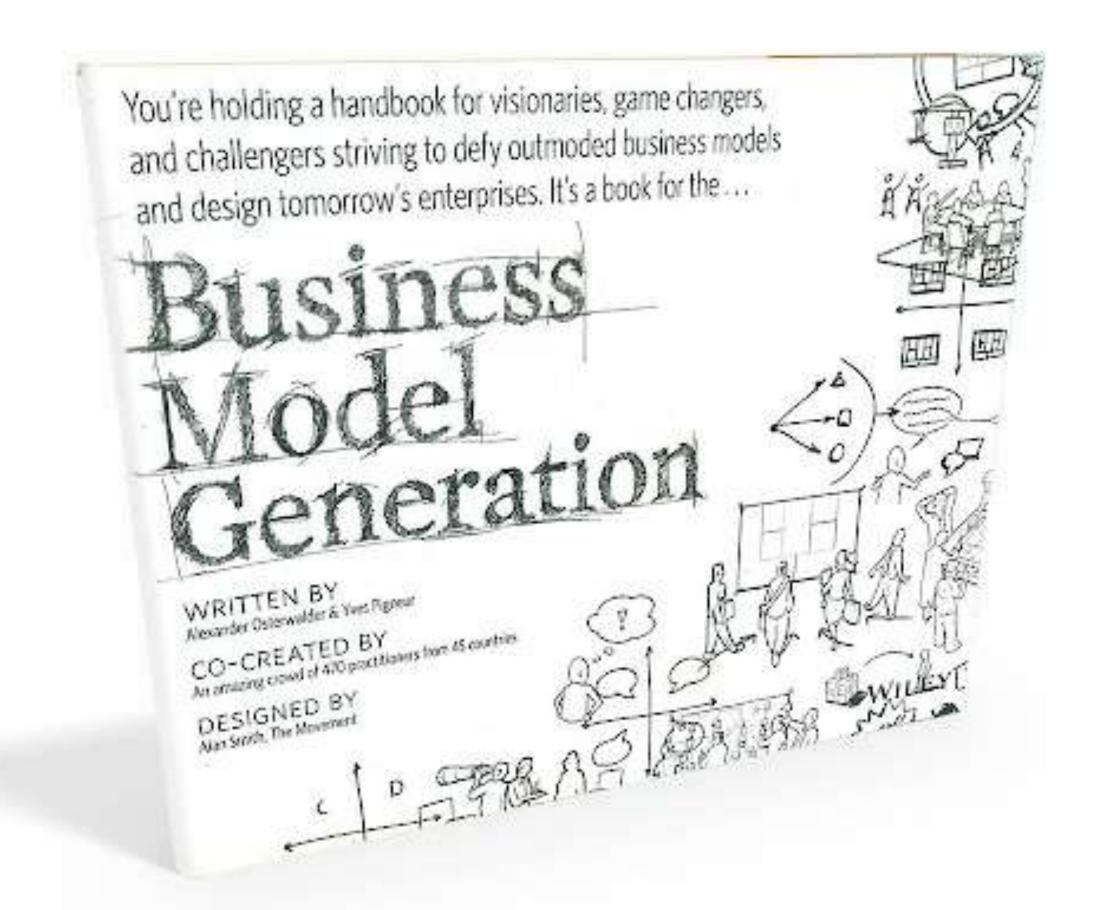


Part 2

Idea / Products

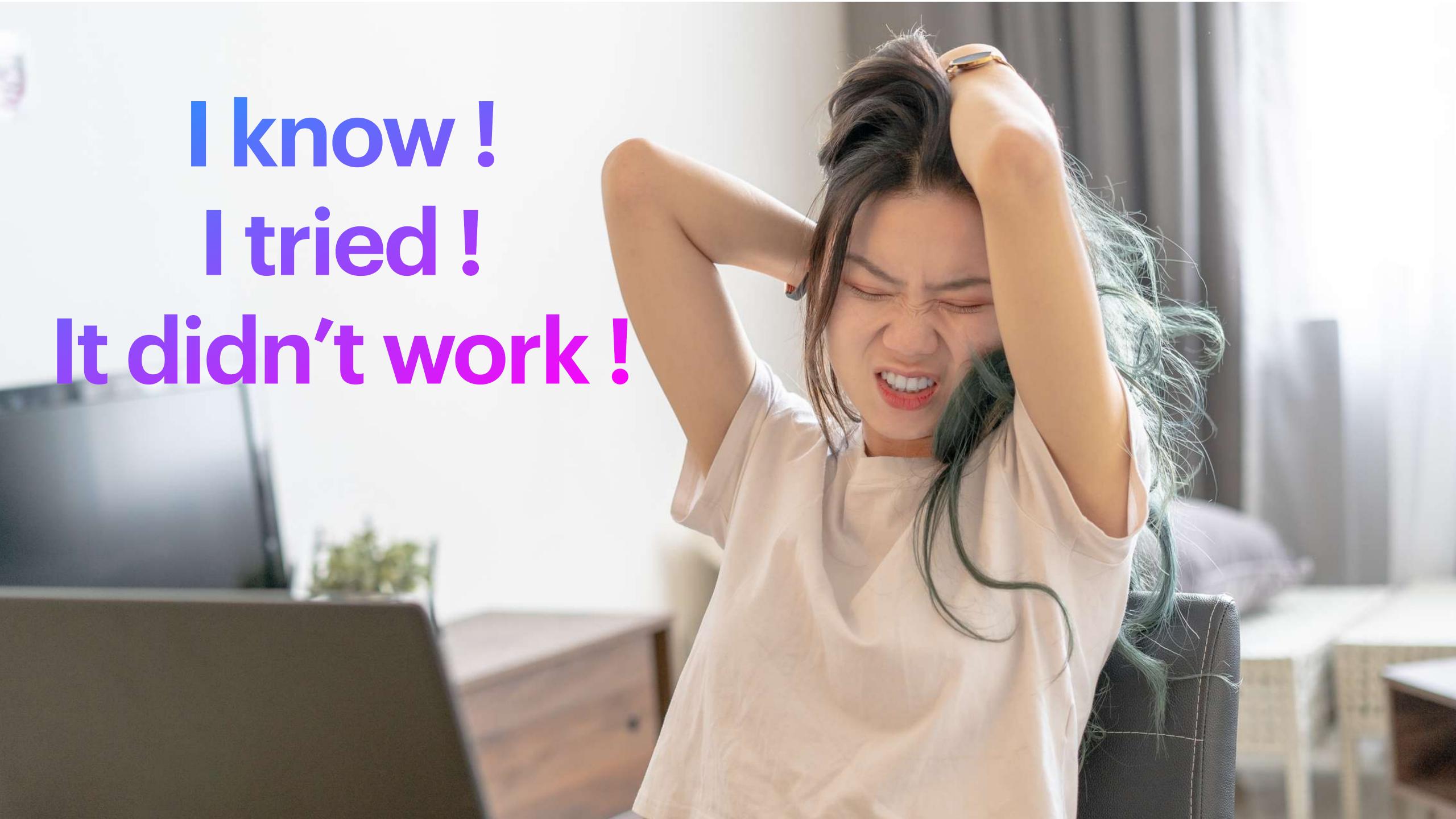
Business model

Research / Understandings



Business Model Generation

Alexander Osterwalder





Locate at least 3 keys

"Key success factors"



Business Model Canvas

CUSTOMER KEY ACTIVITIES KEY PARTNERS UNIQUE VALUE CUSTOMERS SEGMENTS PROPOSITION RELATIONSHIPS KEY RESOURCES CHANNELS

COST STRUCTURE

REVENUE STREAM

Business Model Canvas





UNIQUE VALUE PROPOSITION



CUSTOMER SEGMENTS



CHANNELS

COST STRUCTURE

REVENUE STREAM

Lean Canvas

- 1. Order
- 2. Precise
- 3. Refine

6 PROBLEM

List your customers's top 3 problems

SOLUTION

Outline a possible solution for each problem



UNIQUE VALUE PROPOSITION

Singe, clear, compelling message that turns on unaware visitor into an interested prospect



UNFAIR ADVANTAGE

Something that can not be easily copied or bought



List your target customers and users

EXISTING ALTERNATIVES

List how these problems

Are solved

III KEY METRICS

List the key numbers that tell you how your business is doing

HIGH-LEVEL CONCEPT

List your X for Y analogy (eg. YouTube = Flickr for video)



CHANNELS

List your path to customers

EARLY ADOPTERS

List the characteristics of your ideal customers

COST STRUCTURE

List your fixed and variable cost



REVENUE STREAM

List your source of revenue

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COST STRUCTURE

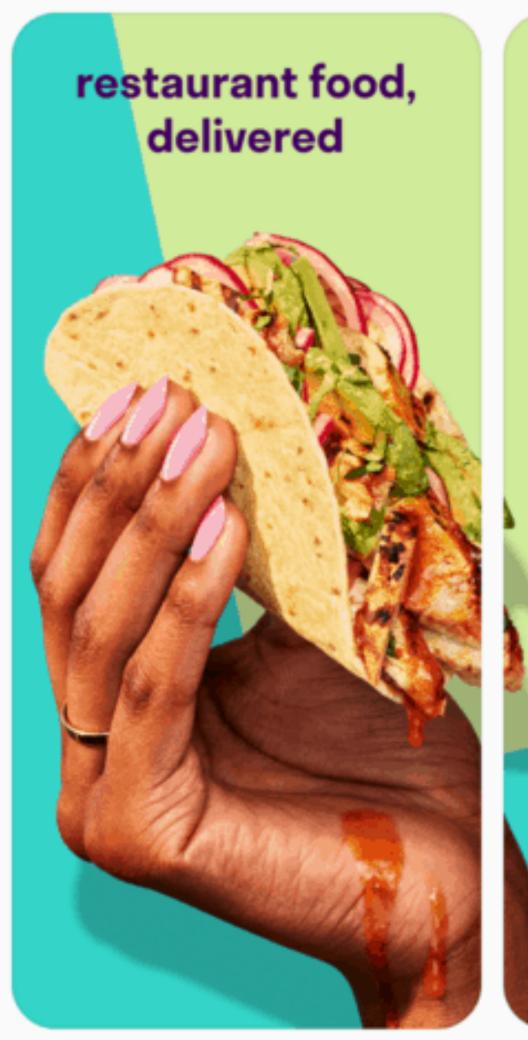
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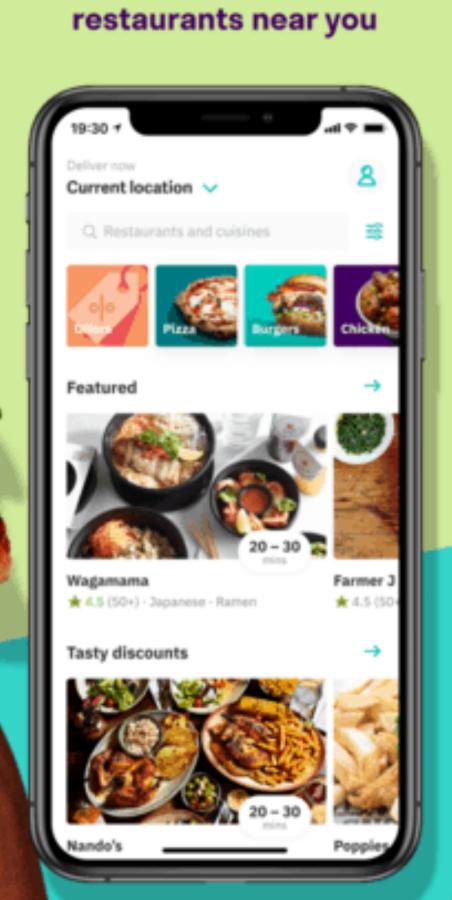
REVENUE STREAM

List your source of revenue

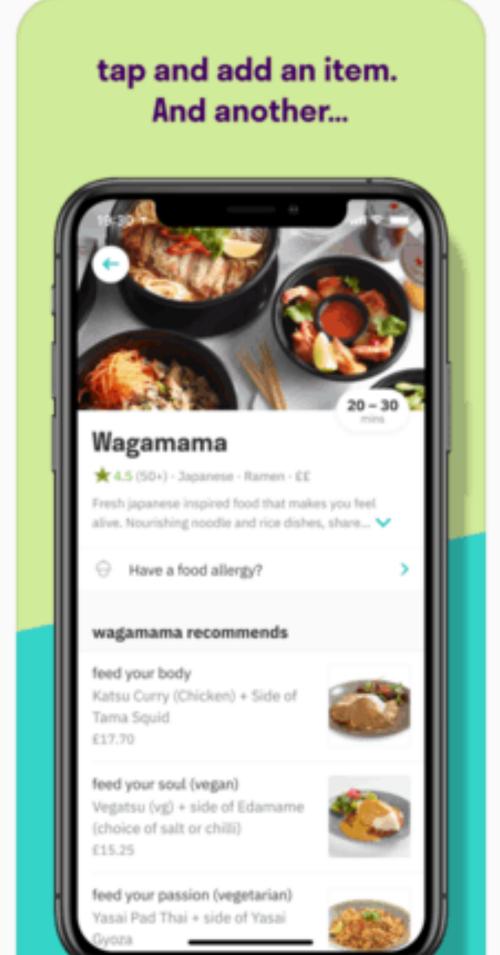
Deliverloo

A Case study

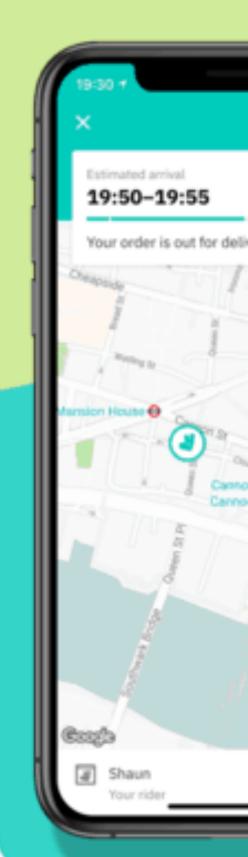




quickly browse great



track your ord



CUSTOMER SEGAMENTS

Generated from persona

User design research



CUSTOMER SEGMENTS

List your target customers and users

People like stay at home

Office workers

Company Teams

EARLY ADOPTERS

List the characteristics of your ideal customers

Drunk people at night



Deliveroo was founded in 2013 by American entrepreneurs William Shu and Greg Orlowski

PROBLEM

Nice to solve / Must solve

Pain in the ass

Can be tiny and smalls

6 PROBLEM

List your customers's top 3 problems

Ppl too busy to go out for dinning

Booking and queue wait too long at restaurants

Difficulties to find seats for large group of people for dining

Small restaurant doesn't have resources of logistic deliver

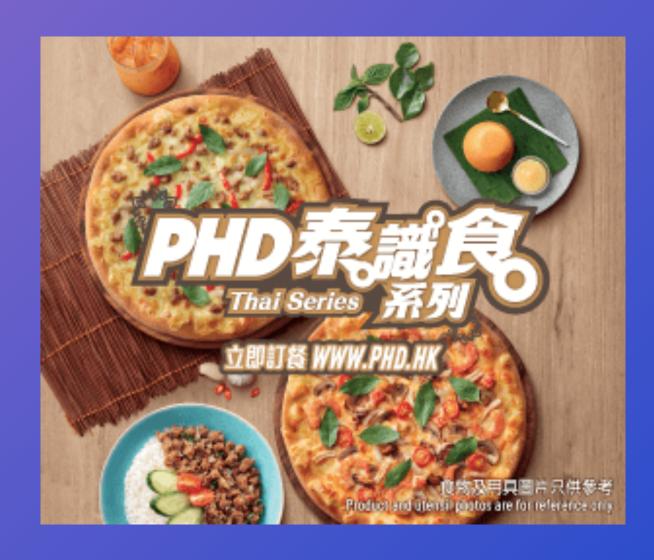
EXISTING ALTERNATIVES

List how these problems

Are solved

Self-pick up at restaurants

Employ an assistant for help



5

REVENUE

Price model

How to generate recurring income

Where does income comes from?

REVENUE STREAM

List your source of revenue

Fix deliver cost from user

Subscription plan Deliveroo Plus

25-30% commission on every order

Deliveroo for business







SOLUTIONS

That solves the problem

Can be easy or simple fixes

Good ones overcome challenges

SOLUTION

Outline a possible solution for each problem

Online ordering with deliver service

Door to door order on demand services

Flexible contractor for delivery

Bulk purchase for company delivery

Online listing market place for food order

Online queening for ppl to wait for restaurants



UNIQUE VALUE PROPOSITION

What value generated for users & partners?

Uniqueness of your products

Different between alternatives

UNIQUE VALUE PROPOSITION

Singe, clear, compelling message that turns on unaware visitor into an interested prospect

All in one app ordering

Order tracking

Online credit card payment

Very low cost on maintaining logistic staff

HIGH-LEVEL CONCEPT

Deliveroo is like hiring your personal clerk for food catering service, but it is in a much cheaper cost, more reliable and always on demand

CHANNELS

What value generated for users & partners?

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Different between alternatives

CHANNELS

List your path to customers

Deliveroo apps

Business apps

Social Media

Partners stores

Email marketing





KEY METRICS

Measurable success

Along with time

What you want to achieve?

III KEY METRICS

List the key numbers that tell you how your business is doing

No. Users signed up

no. restaurant on list

no. of active couriers

Orders completed daily

Revenue growth monthly

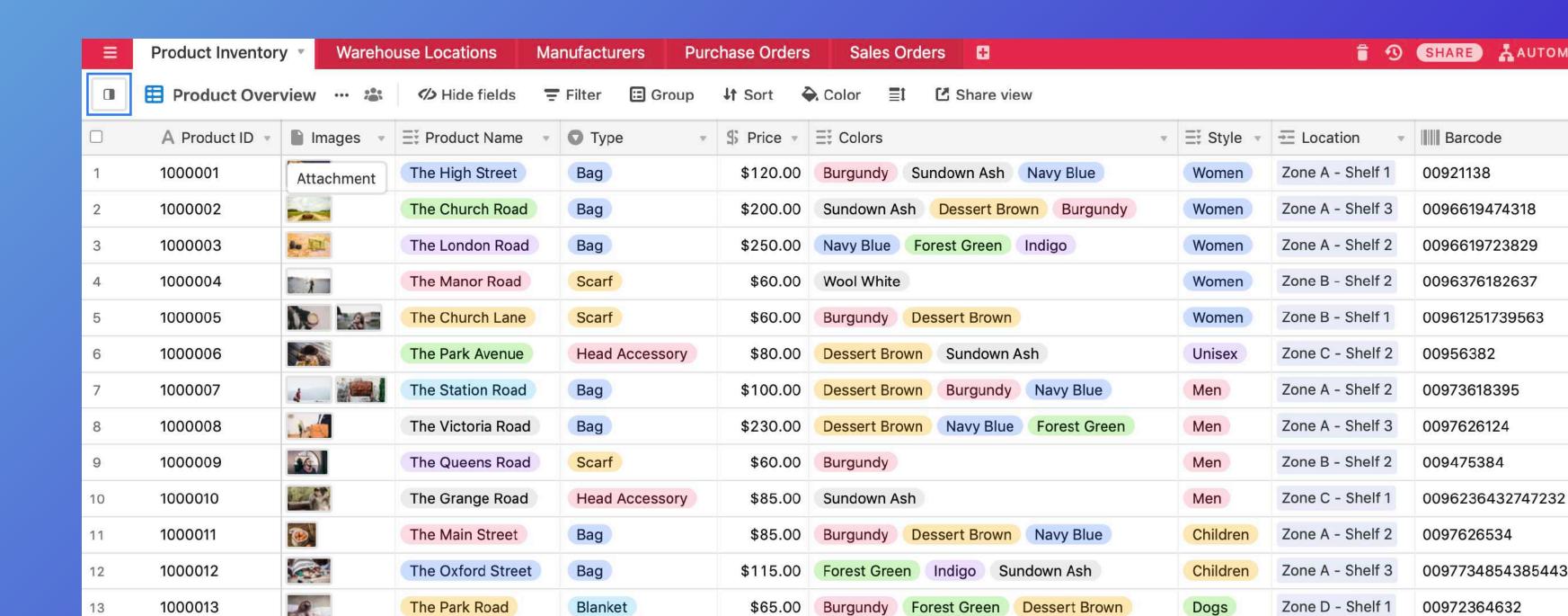
COST STRUCTURE

Fix and variable cost

Asset

+ / - and scale





UNFAIR ADVANTAGE

What makes you wins?

Your barriers / Hills have overcome

Competitor not able to copy or obtain



Something that can not be easily copied or bought

Restaurant networks

Existing deliver crews

Your Canvas

Designed for: Designed by: **The Business Model Canvas**

Key Partners	P	Key Activities	⊘	Value Proposi	tions 💮	Customer Relatio	nships Y	Customer Segments	4
		Key Resources				Channels	*		
			<u>——</u>						
Cost Structure					Revenue Stre	eams			\$











Date:

Version:

Lean Canvas

- 1. Order
- 2. Precise
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COST STRUCTURE

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REVENUE STREAM

List your source of revenue

Part 4

Present your idea

Presentation pitch

Business summary

Business 1-liner

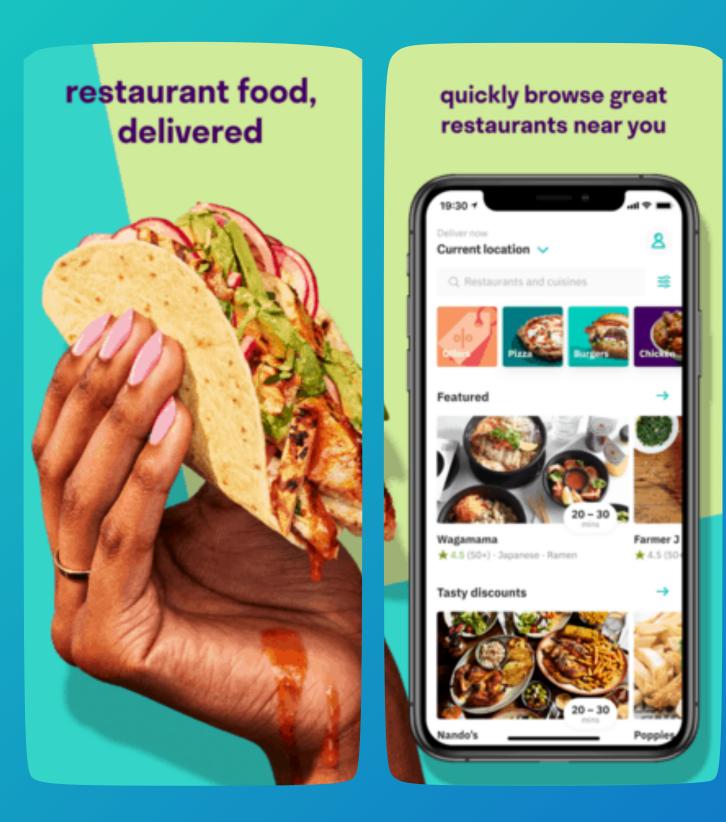
Presentation pitch

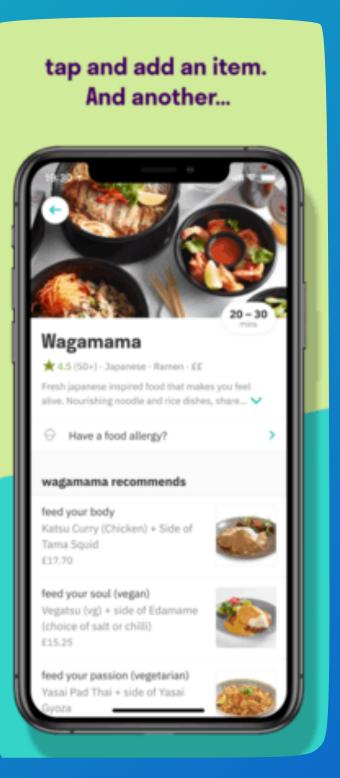
Business summary

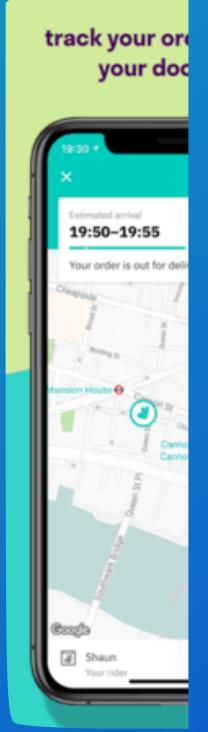
Business 1-liner

Deliverloo

Deliveroo is an online food delivery service that partners up with other restaurants to deliver food to customers on demand.







(what)

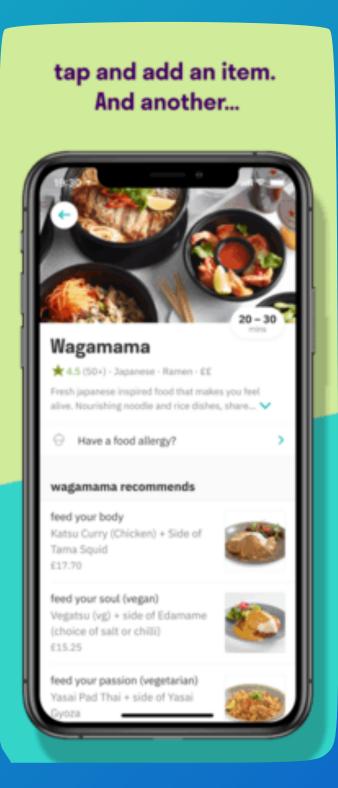
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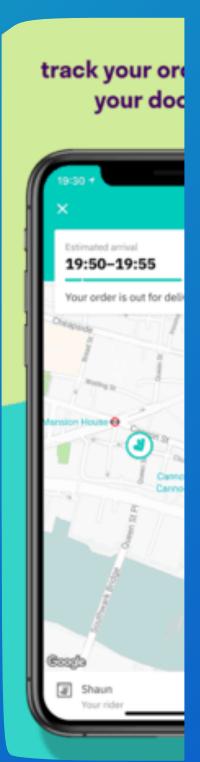
(how)

Deliveroo is an online food delivery service that partners up with other restaurants to deliver food to customers on demand.

restaurant food, delivered

| Tobles race| Current location | Current locations | Curr





(benefits)



Summary of learnings

What is Innovation & UX?

- Innovation and UX is all about problems solving of what users/customers perceived
- Is a thinking process and doing process
- A belief of "There are better solutions!"

Business model canvas

- Tools The way of using the tools (How)
- Methodologies Co-designing, Value proposition canvas
- Order . Precise . Refine

Why some innovations work better?

- Present and collect feedbacks
- Iterates and improve
- Research and validation ... ask the right questions